

Capital Improvement Plan

Capital Studies

Studies will inform future council policy decisions:

- Data driven decision making
- Anticipated completion 2028, annual updates



Capital Studies

Water Treatment Plant Condition Assessment

May 2024

Parks Plan

June 2024

Pavement Management Plan

October 2024

Fleet Study

November 2024

Information Technology Master Plan

2025

Municipal Facilities Inventory

2025

2025 Plan

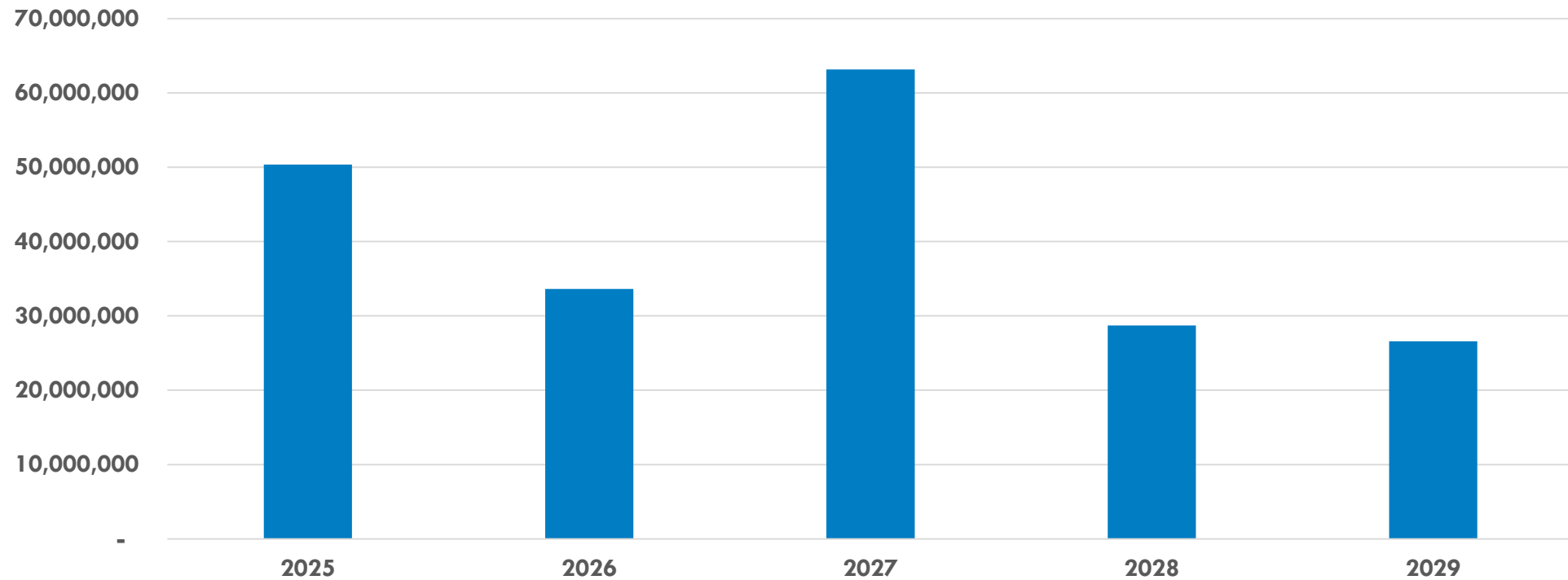
The FMP identified a 7.08% year over year tax increase:

- Balancing budget to the target
- Unpredictable conditions are a challenge the budget
- Responsible to support operations and future planning

2025 Realities

- Unprecedented inflationary pressures
- Increasing demand for service
- Prioritize for a sustainable financial future

Capital Improvement Plan



Levy

- Forestry
- Infrastructure Trust
- Improvement Construction
- Streets Maintenance
- Parks Renovation
- Equipment and Vehicle
- Information Technology

Special Revenue and Enterprise

- Cable
- Facilities
- Parks Investment
- Ames Center
- Ice Center
- Golf Course
- Water and Sewer
- Storm Water

Parks Renovation Fund

Major 2025 projects:

- Prioritize replacement of condition 1 and 2 items
- Remove non-relevant amenities at end of life
- Complete future studies to inform future projects

Parks Renovation Fund

Major 2025 projects:

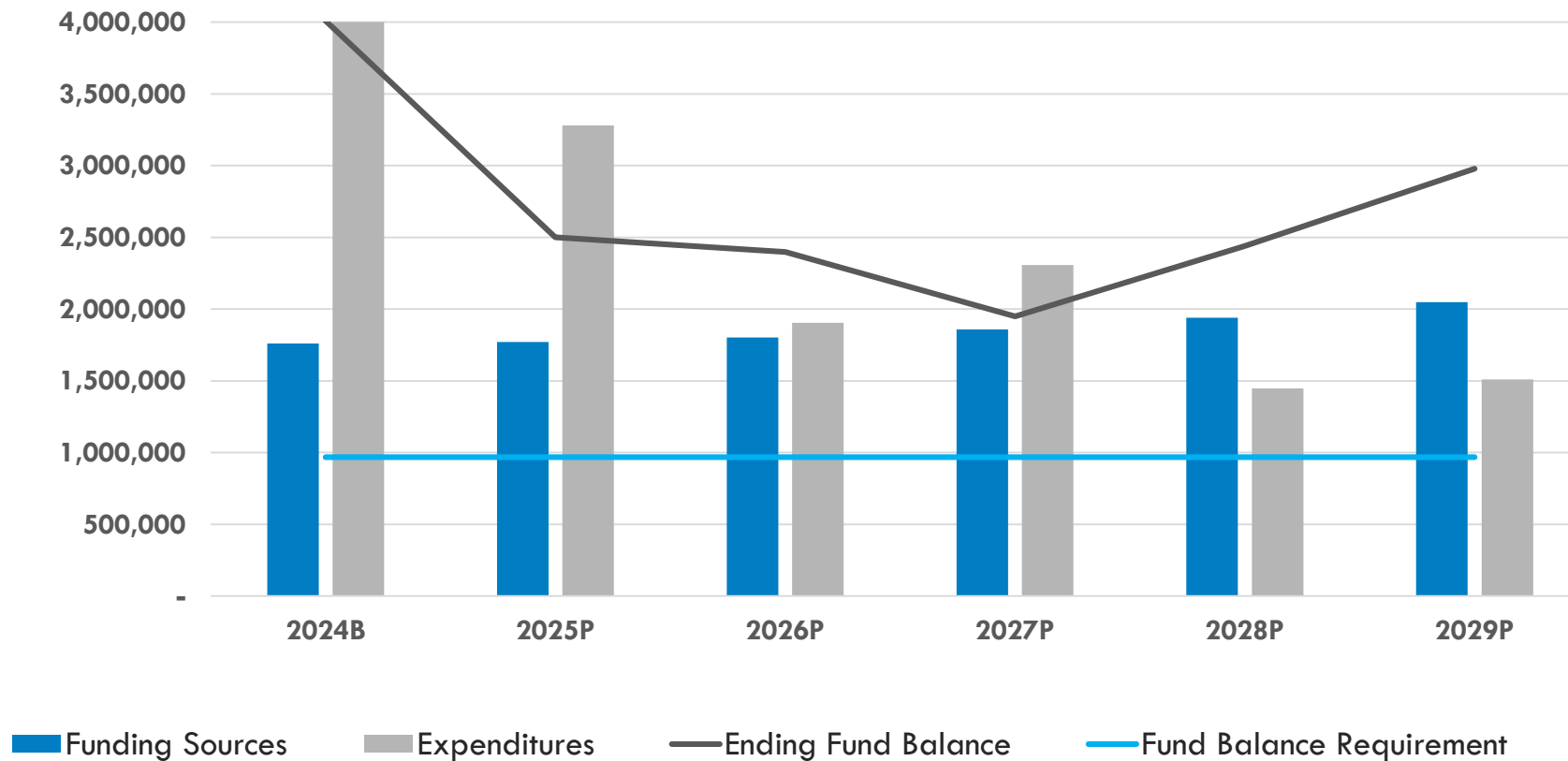
- \$1,000,000: playgrounds
- \$500,000: pavement
- \$350,000: play surfaces
- \$300,000: one year offset to fund capital studies

Parks Renovation Fund

Key assumptions:

- Annual 3.0% increase in the property tax levy thru 2027 and 6% in 2028 and 2029
- \$643,000 in host community fee revenues in 2025

Parks Renovation Fund



Parks Investment Fund

Major 2025 projects:

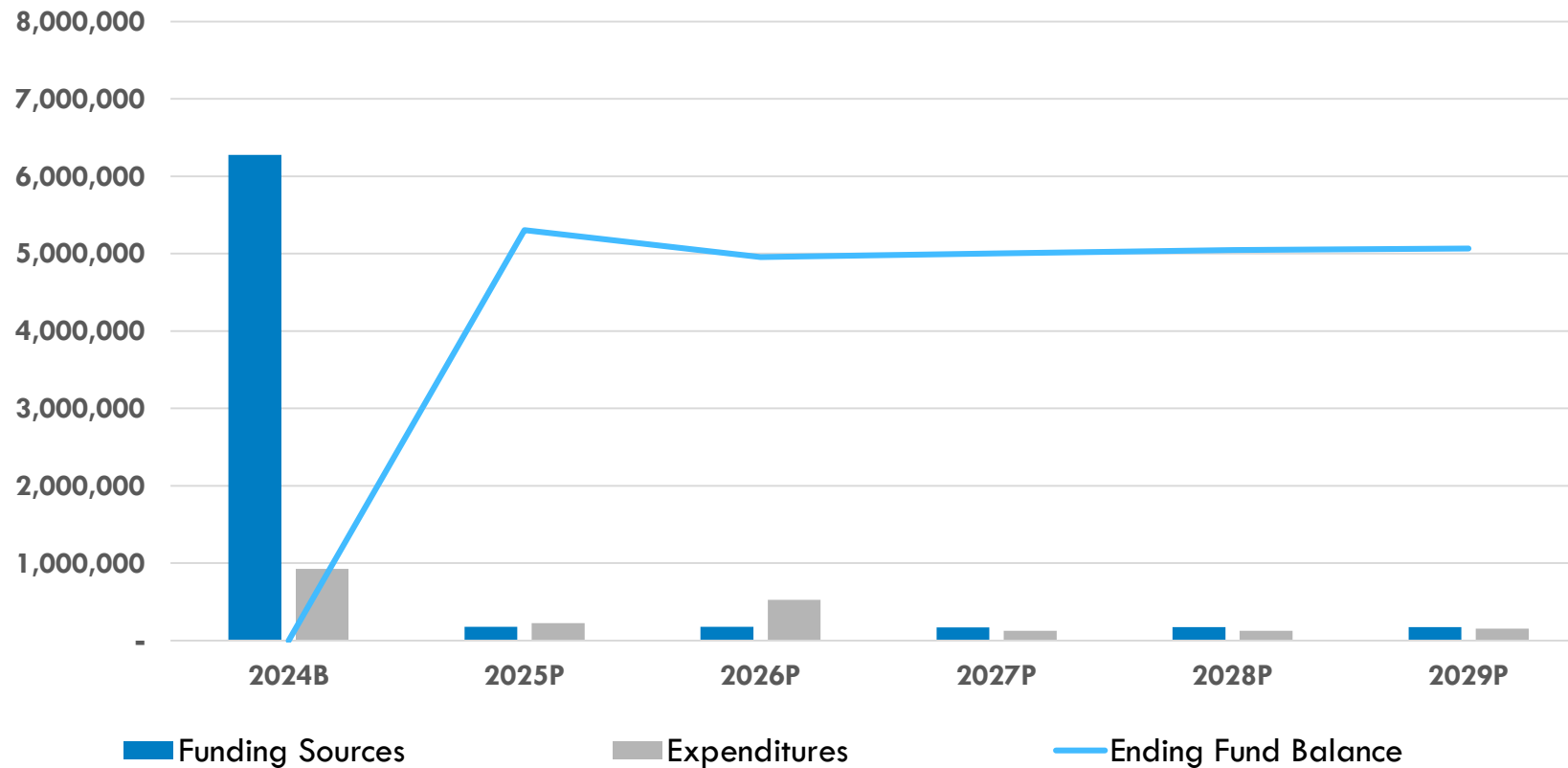
- \$100,000: Lake Marion trail gap cost share
- \$90,000: fiber and security in parks

Parks Investment Fund

Key assumptions:

- Take care of what we have first
- Then, make improvements based on community engagement
- Fund balance available for projects \$5.1 M

Parks Investment Fund



Equipment and Vehicle Fund

Major 2025 projects:

- \$2,200,000: mobile command center
- \$385,000: patrol squad vehicles
- \$400,000: ambulance
- \$890,000: plow trucks

Equipment and Vehicle Fund

- Demand for services and shorter replacement schedules
- Unprecedented inflationary increases
- Supply chain difficulties
- Fleet study in November will inform future capital improvement plans

Equipment and Vehicle Fund

Unexpected inflationary pressures impacting large vehicles:

- \$700,000 increase for 2025 mobile command vehicle
- \$400,000 or 40% increase for 2026 fire truck
- \$36,000 or 10% increase for 2025 Ambulance

Equipment and Vehicle Fund

Key assumptions:

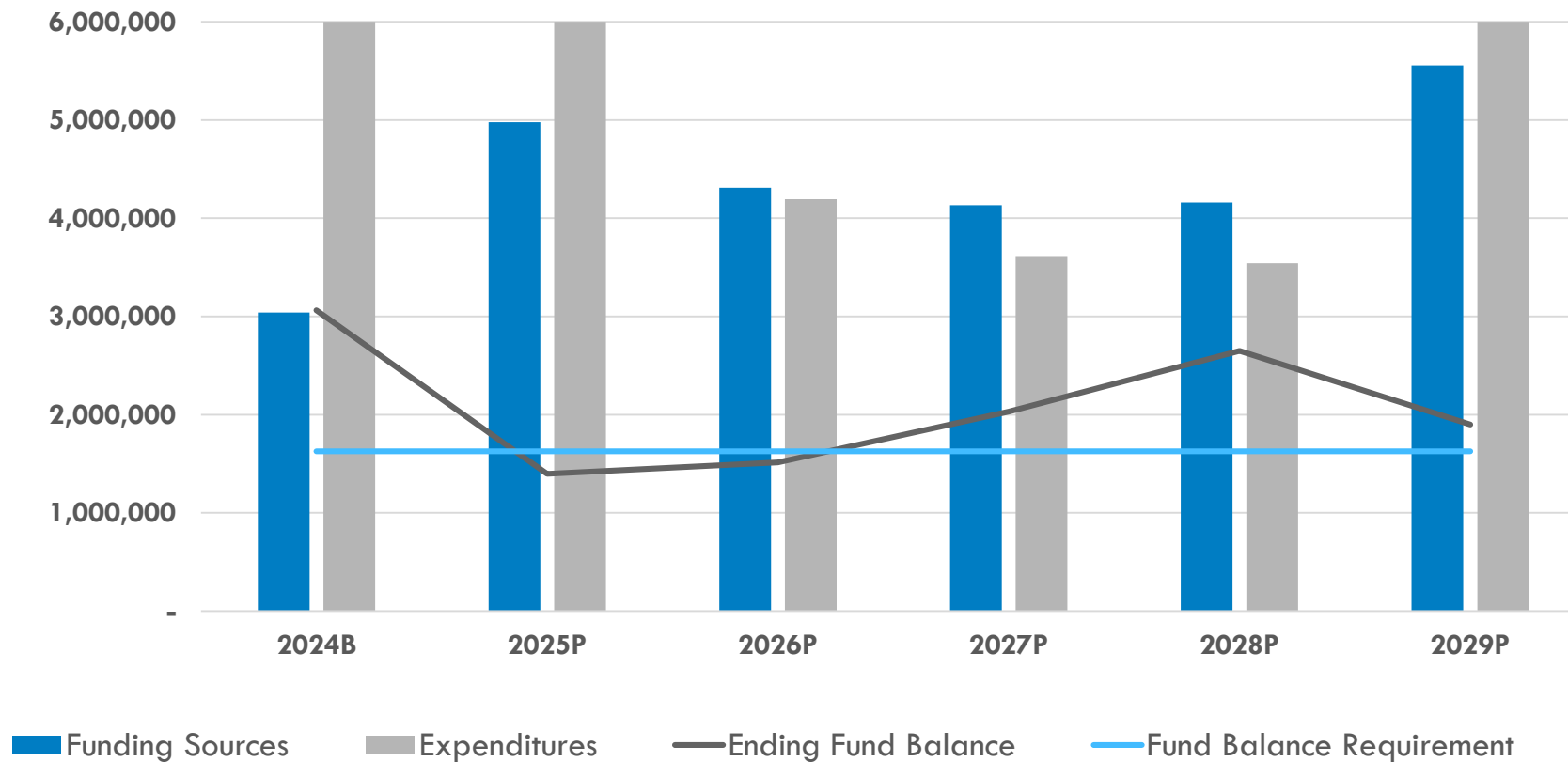
- Annual 3% levy increase through 2027; 6% 2028 to 2029
- One-time public safety and local government aid
- Assumes annual local government aid of \$426,380
- Host community fee revenue averaging \$690,000 annually

Equipment and Vehicle Fund

Key assumptions:

- 2024 plan required \$4.3M of reductions and carryforwards
- 2025 plan includes 2024 carryforwards of \$2.8M
- Additional debt financing included for 2025
- Additional future debt will require debt levies in 2026-2029

Equipment and Vehicle Fund



Information Technology Fund

Major 2025 projects:

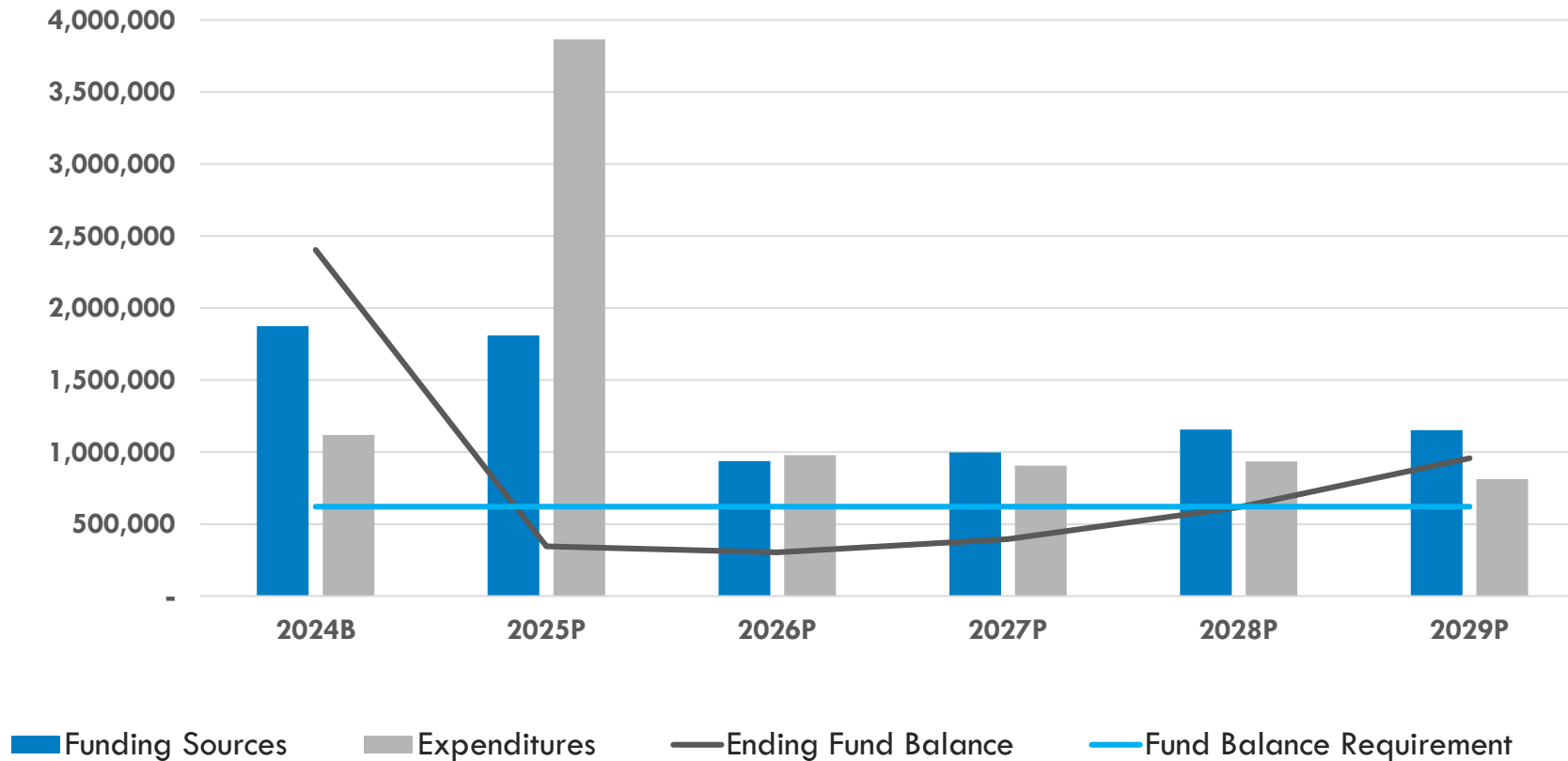
- \$2,800,000: ERP system
- \$330,000: IT infrastructure
- \$300,000: staff endpoint device replacements

Information Technology Fund

Key assumptions:

- Fund is receiving 12% increases in property taxes annually
- One-time general fund contribution for ERP system of \$390,000
- One-time utility funding for ERP system of \$844,500

Information Technology Fund



Infrastructure Trust Fund

Major 2025 projects:

- Street improvements including Williams Drive: \$4,016,000
- County signal replacements: \$575,000

Infrastructure Trust Fund

Key assumptions:

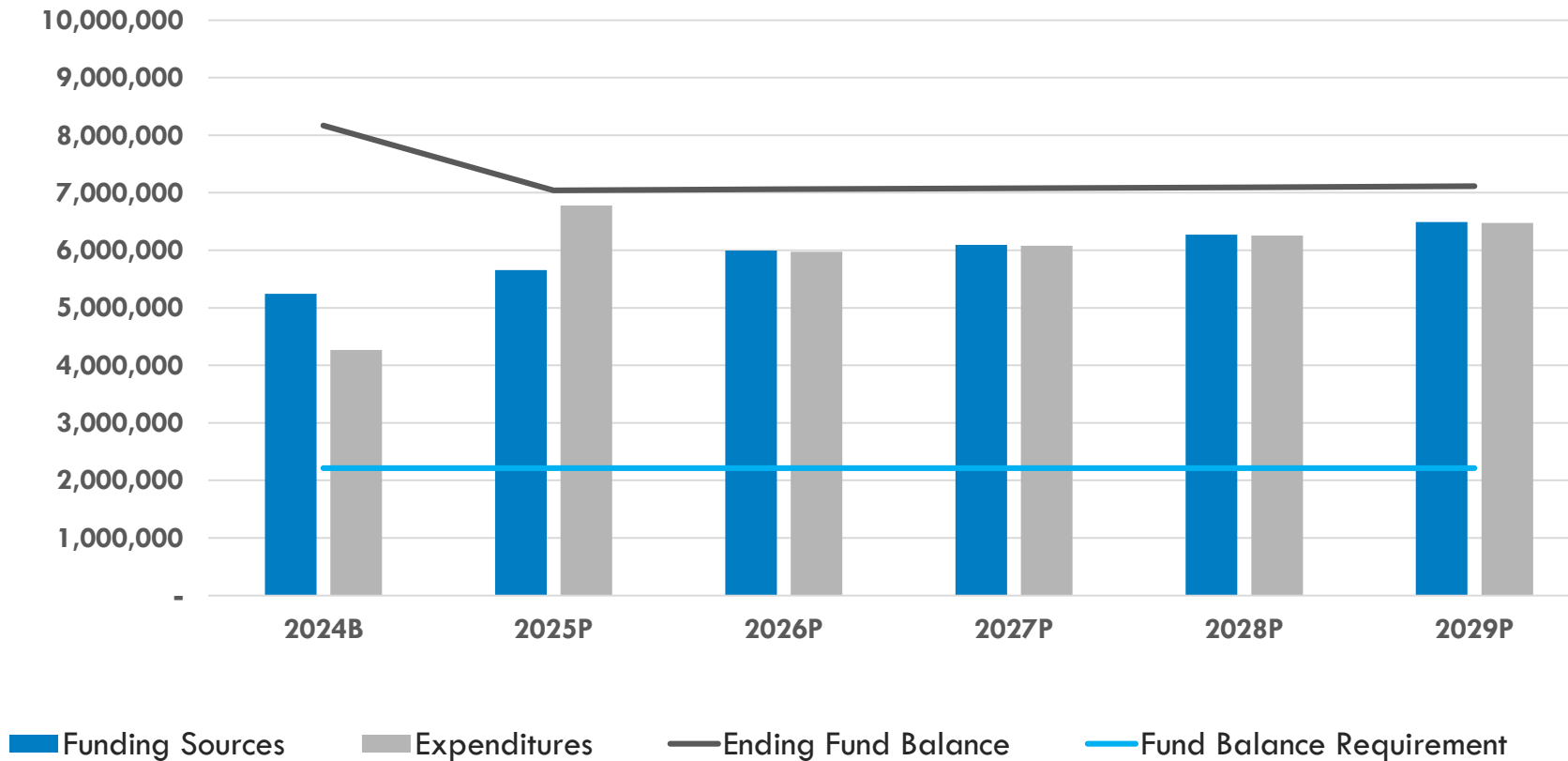
- No additional debt planned
- 2023 included \$1M property tax levy reduction;
phased return of levy planned thru 2027

Infrastructure Trust Fund

Key assumptions:

- Municipal State Aid (MSA) level thru 2029
- Study of ITF needed to address future challenges

Infrastructure Trust Fund



Street Maintenance Fund

Major 2025 projects:

- \$527,800: preventative roadway maintenance
- \$100,800: pavement markings
- \$84,900: right of way maintenance

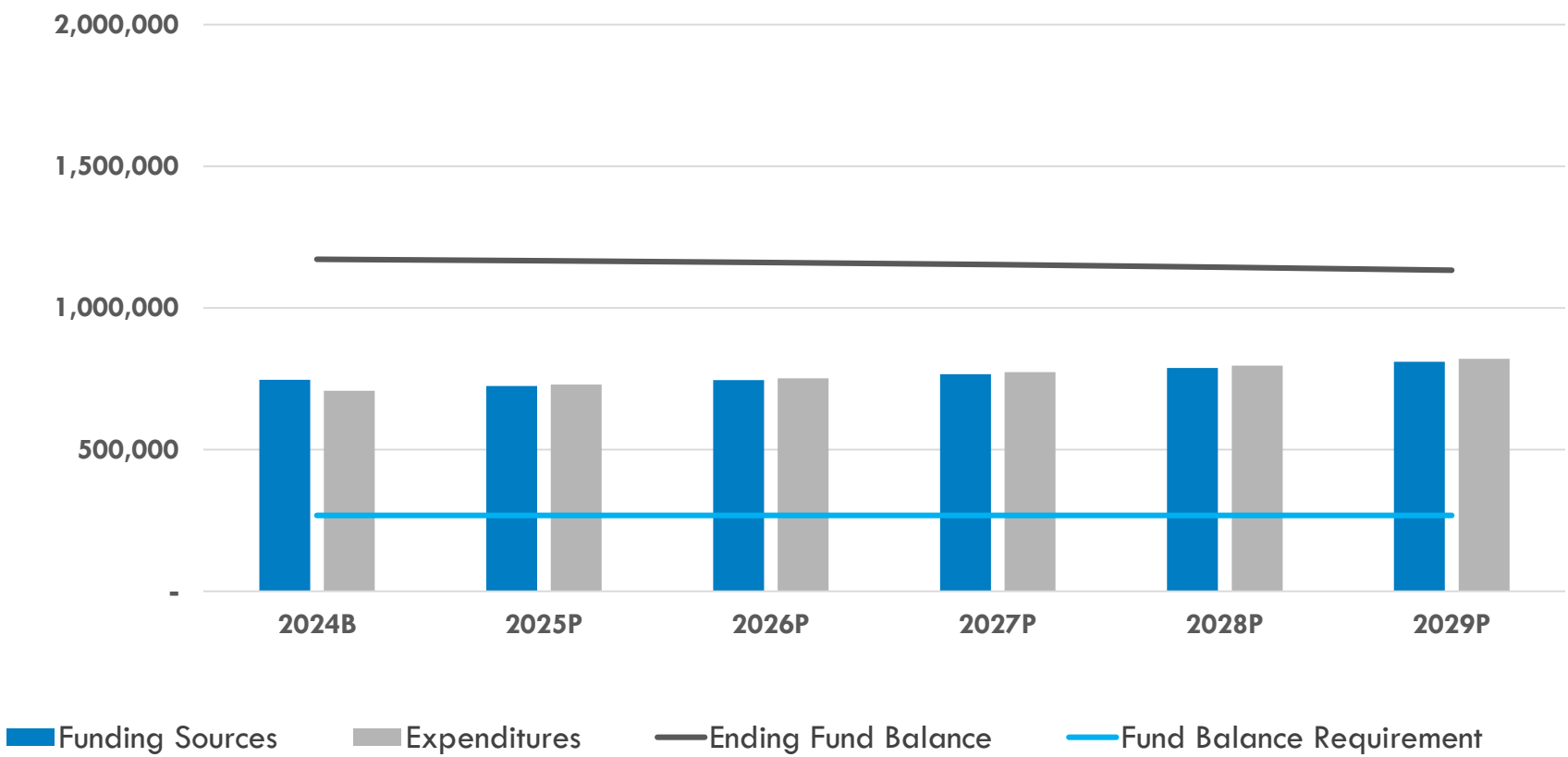
Street Maintenance Fund

Key assumptions:

- Transfers of \$408,500 from the General Fund
- Transfers of \$277,300 from the Water and Sewer and Storm Water Funds



Street Maintenance Fund



Facilities Fund

Pending a decision on the police city hall project:

- 2025 proposed CIP includes \$2,200,000 in projects that can be removed if police city hall project moves forward
- Estimated \$17,000,000 in repair and maintenance needed if police city hall project does not move forward

Facilities Fund

Major 2025 projects:

- \$500,000: plaza concrete replacement at Ames Center
- \$200,000: theatrical lighting replacement at Ames Center

Facilities Fund

Major 2025 projects:

- \$300,000: irrigation improvements at golf course
- \$500,000: cooling system at ice center
- \$250,000: trench drain repairs at maintenance facility

Facilities Fund

Key assumptions:

- Host Community Fees in 2025 of \$429,100
- Franchise fees in 2025 of \$5,170,000
- Plan addresses facility needs across the city

Water and Sewer Utility Fund

Major 2025 projects:

- \$2,234,000: street improvements
- \$1,450,000: colonial tank rehabilitation
- \$1,400,000: water treatment plant electrical

Water and Sewer Utility Fund

Major 2025 projects:

- \$975,000: variable frequency drive (VFD) replacements
- \$960,000: well rehabilitation
- \$750,000: vitrified clay pipe (VCP) lining

Water and Sewer Utility Fund

Key assumptions:

- High criticality items addressed in 5 year capital plan
- Engaged Ehlers to update the utility rate study
- 2024 study: water rate increases of 3.5%; sewer increases of 7%

Storm Water Utility Fund

Major 2025 projects:

- \$1,070,000: street improvements
- \$400,000: corrugated metal pipe replacement
- \$400,000: pond cleanout

Storm Water Utility Fund

Key assumptions:

- Engaged Ehlers to update the utility rate study
- 2024 study: rate increases of 2.5%
- Financial information planned for September fee meeting

2025 Budget Calendar

July 16	Discuss 2025-2029 Capital Improvements Plan
August 20	Discuss Proposed 2025 Budget and Tax Levy
August 27	Department Strategic Plan Presentations
September 10	Discuss Proposed 2025 Fees and Utility Rate Study
September 17	Adopt Proposed City and EDA Property Tax Levy
November 26	Discuss Proposed 2025 Budget (if needed)
December 5	Adopt City and EDA Property Tax Levy and Budget